## SWOT Analysis Template

State what you are assessing here \_\_\_\_

(This particular example is for a new business opportunity. Many criteria can apply to more than one quadrant. Identify criteria appropriate to your own SWOT situation.)

| criteria examples  | strengths     | weaknesses | criteria examples   |
|--|---------------|------------|---|
| Advantages of proposition?   |               |            | Disadvantages of proposition?   |
| Capabilities?  |               |            | Gaps in capabilities?   |
| Competitive advantages?  |               |            | Lack of competitive strength?   |
| USP's (unique selling points)?   |               |            | Reputation, presence and reach?   |
| Resources, Assets, People?   |               |            | Financials?   |
| Experience, knowledge, data?   |               |            | Own known vulnerabilities?  |
| Financial reserves, likely returns?  |               |            | Timescales, deadlines and   |
| Marketing - reach, distribution,   |               |            | pressures?  |
| awareness?<br>Innovative aspects?  |               |            | Cashflow, start-up cash-drain?<br>Continuity, supply chain  |
| Location and geographical?   |               |            | robustness?   |
| Price, value, quality?   |               |            | Effects on core activities,   |
| Accreditations, qualifications,  |               |            | distraction?  |
| certifications?  |               |            | Reliability of data, plan   |
| Processes, systems, IT,  |               |            | predictability?   |
| communications?  |               |            | Morale, commitment, leadership?   |
| Cultural, attitudinal, behavioural?  |               |            | Accreditations, etc?  |
| Management cover, succession?  |               |            | Processes and systems, etc?   |
| Philosophy and values?   |               |            | Management cover, succession?   |
|  |               |            |   |
| criteria examples  | opportunities | threats    | criteria examples   |
| Market developments?   |               |            | Political effects?  |
| Competitors' vulnerabilities?  |               |            | Legislative effects?  |
| Industry or lifestyle trends?  |               |            | Environmental effects?  |
| Technology development and   |               |            |   |
|  |               |            | IT developments?  |
| innovation?  |               |            | IT developments?<br>Competitor intentions - various?  |
| Global influences?   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?  |
| Global influences?<br>New markets, vertical, horizontal?   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?  |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?   |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major   |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?  |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?<br>Business and product development?<br>Information and research?<br>Partnerships, agencies, distribution?  |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?<br>Sustainable financial backing?                            |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?<br>Business and product development?<br>Information and research?<br>Partnerships, agencies, distribution?<br>Volumes, production, economies?                               |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?<br>Sustainable financial backing?<br>Economy - home, abroad? |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?<br>Business and product development?<br>Information and research?<br>Partnerships, agencies, distribution?<br>Volumes, production, economies?<br>Seasonal, weather, fashion |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?<br>Sustainable financial backing?<br>Economy - home, abroad? |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?<br>Business and product development?<br>Information and research?<br>Partnerships, agencies, distribution?<br>Volumes, production, economies?                               |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?<br>Sustainable financial backing?<br>Economy - home, abroad? |
| Global influences?<br>New markets, vertical, horizontal?<br>Niche target markets?<br>Geographical, export, import?<br>New USP's?<br>Tactics: eg, surprise, major<br>contracts?<br>Business and product development?<br>Information and research?<br>Partnerships, agencies, distribution?<br>Volumes, production, economies?<br>Seasonal, weather, fashion |               |            | IT developments?<br>Competitor intentions - various?<br>Market demand?<br>New technologies, services, ideas?<br>Vital contracts and partners?<br>Sustaining internal capabilities?<br>Obstacles faced?<br>Insurmountable weaknesses?<br>Loss of key staff?<br>Sustainable financial backing?<br>Economy - home, abroad? |